

Who am I?

- Context-driven software tester
- Rapid Software Testing teacher
- Curious & lifelong learner
- Passionate & energetic Humanist
- Trainer, coach, writer, speaker & leader
- Books & Apple gadget collector
- Trombone player
- Gamer
- **STAR WARS** & *QGOO* freak
- Beer brewer









- 1. A Rapid Software Testing view on testing in an agile context.
- 2. What is testability and how can teams take maximum benefit from it?
- 3. What teams can do to get the most out of testing!

Testing

Testing takes too much time!

Testing cannot keep up with development!

In the meanwhile...

Where is my test data?

Why doesn't anybody tell me about the

changes?





Testable?

Imagine a space shuttle under a glass shield. You are not allowed to come near it or poke or probe it...



Can you test this?

Agile: a manifesto ...

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

Individuals and interactions over processes and tools Working software over comprehensive documentation Customer collaboration over contract negotiation Responding to change over following a plan

That is, while there is value in the items on the right, we value the items on the left more.

... and 12 principles

- 1. Customer satisfaction by early and continuous delivery of useful software
- 2. Welcome changing requirements, even in late development
- 3. Working software is delivered frequently (weeks rather than months)
- 4. Close, daily cooperation between business people and developers
- 5. Projects are built around motivated individuals, who should be trusted
- 6. Face-to-face conversation is the best form of communication (colocation)
- 7. Working software is the principal measure of progress
- 8. Sustainable development, able to maintain a constant pace
- 9. Continuous attention to technical excellence and good design
- 10. Simplicity the art of maximizing the amount of work not done is essential
- 11. Self-organizing teams
- 12. Regular adaptation to changing circumstance

But why?



Software development



or



Factory

Research & development

Unknown unknows

- Capture everything upfront vs. building new insights
- Customers don't know what they want
- Cope with complexity, confusion, change, new insights and half answers
- Classic waterfall and "command and control" in the way of insight and serendipity

Agile testing to some...

- TDD
- ATDD, BDD, Specification by example
- 100% test automation
- No more testers
- Built-in quality
- Faster, shorter, better!

INDIVIDUALS & INTERACTIONS OVER DROCESSES & TOOLS

Agile testing?

• What makes testing agile?



Some differences...

- Less time to prepare, execute and report
- Iterative and incremental approach
- Focus on test automation
- Role change: less testing, more coaching
- Less certainty: change is common
- Team work
- Continuous critical thinking

Rapid Testing

Rapid testing is a mind-set and a skill-set of testing focused on how to do testing more quickly, less expensively, with excellent results.

> This is a general testing methodology. It adapts to any kind of project or product.

The Premises of Rapid Testing

- 1. Software projects and products are relationships between people, who are creatures both of emotion and rational thought.
- 2. Each project occurs under conditions of uncertainty and time pressure.
- 3. Despite our best hopes and intentions, some degree of inexperience, carelessness, and incompetence is normal.
- 4. A test is an activity; it is performance, not artifacts.
- 5. Testing's purpose is to discover the status of the product and any threats to its value, so that our clients can make informed decisions about it.
- 6. We commit to performing credible, cost-effective testing, and we will inform our clients of anything that threatens that commitment.
- 7. We will not knowingly or negligently mislead our clients and colleagues.
- 8. Testers accept responsibility for the quality of their work, although they cannot control the quality of the product.

Testers light the way



This is our role.

We see things for what they are. We make informed decisions about quality possible, because we think critically about software.

The Product Risk Knowledge Gap How much do we already know?



Our knowledge of the status of the product.

Call this "Checking" not Testing



A Check Has Three Elements

- 1. An observation linked to...
- 2. A decision rule such that...
- 3. both observation and decision rule can be applied algorithmically.

A *check* can be performed



by a machine that *can't* think (but that is quick and precise)



by a human who has been instructed *not* to think (and who is slow and variable)

Testing Is More Than Checking

- Checking is a process of confirming and verifying existing beliefs
 - Checking can (and we argue, largely should) be done mechanically



See http://www.developsense.com/2009/08/testing-vs-checking.html

Testing is...

Acquiring the competence, motivation, and credibility to...

create the conditions necessary to...

evaluate a product by learning about it through exploration and experimentation, which includes to some degree: questioning, study, modeling, observation and inference, including...

> operating a product to check specific output...

And perhaps help make the ...so that you help your clients to make

informed decisions about risk. product better, too

Testability

"The practical testability of product is how easy it is to test by a particular tester and test process, in a given context."



Testability? Why?

- Make testing easier
- Make testing faster
- Make testing cheaper
- Less non-reproducible bugs





"Changes in conditions under which we test"

- Change control
- Information availability
- Tools availability
- Test item availability
- Environmental controllability
- Time

Subjective Testability



"Changes of the tester or test process"

- Product, technical and domain knowledge
- Testing skills
- Engagement & collaboration
- Test strategy

Intrinsic Testability



"Changes of the product itself"

- Observability
- Controllability
- (Algorithmic) Simplicity
- Unbugginess, stability & availability
- Smallness

Epistemic Testability



"The gap between what we know and what we need to know"

- Prior knowledge of the quality of the product
- Tolerance for failure (less quality required or risk can be taken)

Value-Related Testability



"Changes of the quality standard or your knowledge about it"

- Oracle availability, authority & reliability
- User availability
- User data availability
- User environment availability

Dynamics

Increasing one type of testability might decrease another...

When developers deliver faster, project-related testability will increase, but intrinsic testability might decrease because the product has more bugs...



Who is responsible?

• The tester must *ask* for testability.

We cannot expect any non-tester to seriously consider testability. (James Bach)

• Really?



The Testing story: three stories

Level 1: A story about the status of the PRODUCT...

...about how it failed, and how it *might* fail... ...in ways that matter to your various clients.

Level 2: A story about HOW YOU TESTED it...

...how you configured, operated and observed it... ...about what you haven't tested, yet... ...and won't test, at all...





Level 3: A story about the VALUE of the testing...

...what the risks and costs of testing are... ...how testable (or not) the product is... ...things that make testing harder or slower... ...what you need and what you recommend...

Why should I be pleased with your work?



- 1. Testing is way faster, easier and cheaper with high testability! And more fun!
- 2. Everybody in the team benefits from high testability!
- 3. Testability is a team responsibility.
- Make testability a subject for sprint planning & retrospective.

Read more

- Rapid Software Testing <u>http://www.satisfice.com/info_rst.shtml</u>
- Testing & Checking <u>http://www.satisfice.com/blog/archives/856</u>
 Test Cases Are Not Testing: Toward a Culture of Test Performance" by James Bach & Aaron Hodder <u>http://www.testingcircus.com/documents/TestingTrapeze-2014-February.pdf</u>
- A test is a performance <u>http://www.satisfice.com/blog/archives/1346</u>
- What makes agile testing different? <u>http://www.huibschoots.nl/wordpress/?p=1072</u>
- Testability <u>http://www.satisfice.com/tools/testable.pdf</u>
- Heuristics of Testability <u>http://oredev.org/2013/wed-fri-conference/heuristics-of-testability</u>
- Testability awakens: moving testability into new dimensions - <u>http://www.testingtrapezemagazine.com/wp-content/uploads/2015/12/TestingTrapeze-2015-</u> <u>December.pdf</u>
- Visualizing Testability <u>http://youtu.be/_VR8naRfzK8</u>
- More great resources: <u>http://www.huibschoots.nl/links</u>



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